

# ***Minimum Cost Test and Verification***

***New Methods to Put the Assurance  
Back in Quality***

**Mark A. Powell  
Mechanical Engineering  
Systems Engineering  
University of Idaho**

# ***Introduction***

- **Topics for This Evening**
  - **Quality Assurance as an Engineering Specialty**
    - QA and Test Planning
    - QA and Test Results Analysis
    - New Methods to Make it Work
  - **A Real World Example:**  
***A Minimum Cost Test Plan for Verifying Reliability of a New Vehicle before Releasing to Market***
  - **Closing and Questions**

# ***The Engineering Specialties***

- **Reliability, Availability, Maintainability, Safety, Logistics, *Quality Assurance*, etc.**
- **All Share a Common Characteristics**
  - ***Probabilistic* in Nature**
  - **Assessment for Decision Making (Requirements' Verification) Requires *Statistical Processing of Data***
  - ***Probabilistic Risk Assessment (PRA)* or Conditional Methods are Preferred for Analysis and Assessment (Required by NASA Directive)**

# ***The Difficulties Using Data***

- **Data**
  - For most Engineering Specialties, *Few Actual Events*
  - May have Lots of *Non-Event Data*
- **Assessments for Decisions always Require a Statistical Process - an *Estimate***
  - **Classical Procedures**
    - *Always Overconservative*
    - Rarely Able to Incorporate *Non-Event Data*
    - *Cannot Produce the Uncertainty Model for the Assessment*
  - **PRA Procedures**
    - *More Realistic* than Classical Procedures
    - Can Incorporate *Non-Event Data Directly*
    - Can Produce the Uncertainty Model for the Assessment
    - However, Uncertainty Model is usually *Analytical Intractable* - not Integrable

# ***What We Usually Forget***

- **Quality Decisions based on Assurance, e.g. QA Assures that *Acceptable Risks of not Meeting Requirements are not Exceeded* for the System**
  - *Acceptable Risk of not Meeting a Requirement is the Acceptable Probability of not Meeting a Requirement*
  - *Values for Acceptable Risks Must be Set*
  - *If the Requirement is an Engineering Specialty Requirement, then Assurance is a Probability of a Probability!*
- **Test Data Enables an Assessment**
  - *A Statistical Estimate of the Performance Value*
  - *An Uncertain Value because of the Statistical Procedure Used*
- **Assurance - Probability Measures on the Uncertain Assessment, Integrals**
- **SR&QA - Safety Assurance, Reliability Assurance, and Quality Assurance**
- ***The Role of QA in the Verification/Test Planning Process***

# *Some Quick Examples*

- **Performance Requirements**
  - *A* - The widget shall be *four meters in length  $\pm 0.1$  meters.*
  - *B* - The vehicle shall have *95% reliability at 100,000 miles.*
- **Acceptable Risk Level:  $< 10\%$  Risk Requirement *not Satisfied* -  $\geq 90\%$  Probability that Requirement *is Satisfied***
- **Test Plans**
  - *A* - Measure Lengths of 47 Widgets
  - *B* - Drive Five Prototype Vehicles to 207,840 Miles
- **Assessments (*Statistical Estimates*)**
  - *A* - Mean Length, or Mean and Variance of Length
  - *B* - Reliability Assessment given no Prototypes Fail
- **Assurance: If  $\geq 90\%$ , QA Signs Off**
  - *A* - Probability Widget Length is between 3.9 and 4.1 Meters
  - *B* - Probability Reliability at 100,000 miles is  $\geq 95\%$

# ***The Difficulties in Test Planning***

- **Test Plans are *Inverse Hypothesis Tests***
  - Based on *Acceptable Risk Level* and *Assurance*
  - Identify *Test Results* that when Analyzed using the Statistical Test Procedure will Produce Needed *Assurance*
  - May have an *Infinite* Set of Test Results that will Work
- **Classical Statistical Procedures**
  - *Always Overconservative*
  - Very Difficult to Use *Non-Event Data* (e.g., no Auto Failures)
  - *Assurance* is Rarely Possible - Uncertainty Model for Assessments not Available, Integrals *Impossible*
- **PRA Approaches**
  - *Realistic Process Can Theoretically* Produce Uncertainty Model for Assessments - *Assurance* is *Theoretically Possible*
  - For *Real Engineering Problems*: *PRA Uncertainty Model* is *Analytically Intractable*; *Assurance Integrals Impossible*

# ***The Difficulties in Test Execution***

- **Have to Process Data or Test Results using a *Statistical Procedure* - Classical or *PRA***
- ***Unexpected Data or Test Results***
  - **Failures or Lack of Failures (no events) - when not expected**
  - **Outliers - Unexpected Results**
  - **Missing Data - *Intentional or Unintentional***
- **Impossibility of Assurance Integrals**
- **Commonly Used Solutions and their Problems**
  - **Make some *Spurious* Assumptions and Reprocess Data: Making Assumptions - *More Risk Exposure***
  - ***Forget Assurance Integral and Use Classical Procedure Assessment Value to make Decision: Overconservative and Costly, Possibly Arbitrary Decisions***
  - ***Re-Test and Forget Earlier Results: You know what happens when you Test until you Get the Answer you want!***



# ***New Methods for Quality Assurance***

- ***Monte Carlo Methods are Tried, True, and Time Tested for Computing Probability Integrals***
  - ***Numerical Method of Sampling an Uncertainty (Probability) Model and Calculating Probabilities***
  - ***Could Work for Quality Assurance Quantification, but Must Know the Assessment Uncertainty Model - We Don't***
- ***In Mid 1990's, New Methods for Monte Carlo (re)Discovered***
  - ***European Biostatisticians Needed to Use PRA for Risky Decisions for Experimental Drug and Surgical Treatments***
  - ***Faced Same Problems as in QA - PRA produced Unidentifiable and Analytically Intractable Uncertainty (Probability) Models***
  - ***Rediscovered Markov Chain Monte Carlo (MCMC) Methods***
  - ***MCMC Methods Allow Complete Sampling of Unidentifiable and Analytically Intractable Uncertainty Models***
  - ***Numerical Monte Carlo Assurance Integrals Possible with PRA Formulated Test Plans and Executions***

# ***Markov Chain Monte Carlo***

- ***Normal Monte Carlo Sampling Provides Independent Random Samples - no Sample to Sample Correlation***
- ***Markov Chains Also Provide Random samples, but have Sample to Sample Correlation***
- ***For Approximating Numerical Integrals, Who Cares?!!!***
- ***Simplest Example of a Markov Chain - the Drunkard's Walk Problem from Physics***
- ***MCMC Unique Capabilities***
  - ***Can Sample any Uncertainty Model, Analytically Tractable or not, Proper or Not - with MCMC, PRA Can Work for Assessment and Assurance!***
  - ***Algorithms are Unbelievably Simple***
  - ***Resources for MCMC provided at end of Presentation***

# *Minimum Cost Test Plan Example*

- **Automaker Test Requirements: 95% Reliability at 100,000 miles with 90% Confidence; Cheapest Possible Test**
- **Test Cost Function:  $Cost(n, T) = n * \$20,000 + \$1.45 * T$**
- **Test Plan Problem: Find Number of Vehicles  $n$  that will Survive to What Mileage  $T$  that will Produce  $\geq 90\%$  Confidence that Vehicle has  $\geq 95\%$  Reliability**
- **Basics**

- **Failures Modeled as Weibull Model with  $\beta = 3$**
- **To Meet  $\geq 95\%$  Reliability,  $\eta \geq 269,141$  Miles**

$$R(100,000 \text{ miles} \mid \beta = 3) \geq 0.95 \leq e^{-\left(\frac{100,000}{\eta}\right)^3} \Rightarrow \eta \geq \frac{100,000 \text{ miles}}{[-\ln(0.95)]^{\frac{1}{3}}} = 269,141 \text{ miles}$$

- **We need  $n$  and  $T$  that will produce  $\geq 90\%$  Confidence from our Test Results (none of the  $n$  Vehicles fail by Mileage  $T$ ) that  $\eta \geq 269,141$  Miles at Minimum Cost**

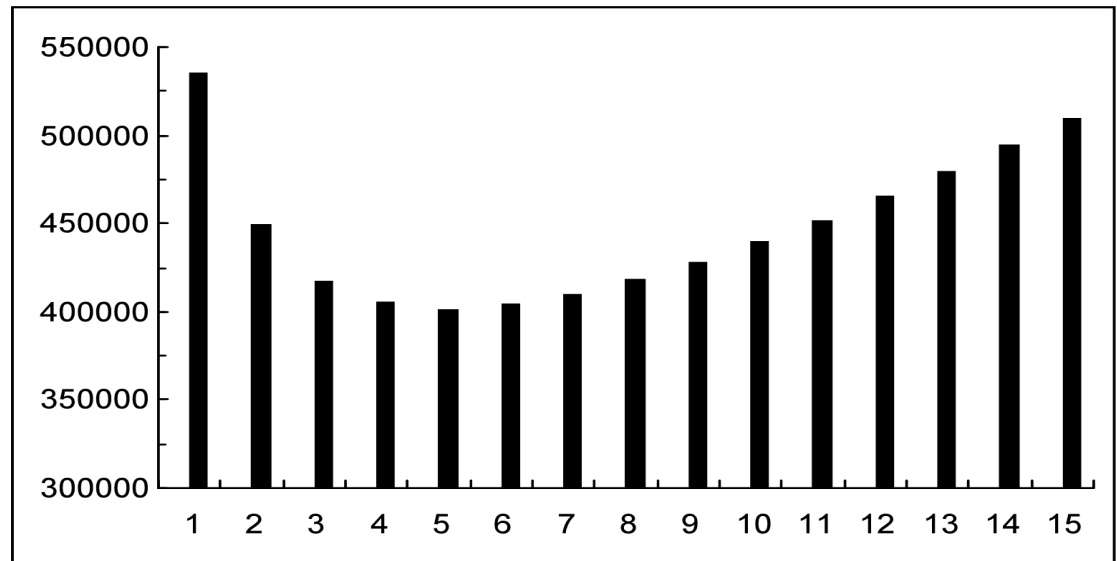
# The Classical Test Plan

- Equation from Nelson to Relate  $n$  and  $T$  for 90% Confidence Level and 95% Reliability

$$\theta_{L,0.1} = 269,141 \text{ miles} = \left( \frac{2 \sum_{i=1}^n T^3}{\chi_{0.1,2}^2} \right)^{\frac{1}{3}} = \left( \frac{2 * n * T^3}{\chi_{0.1,2}^2} \right)^{\frac{1}{3}}$$

- Dodson Solution Uses Graphical Optimization for Cost:

- $n = 5$
- $T = 207,840$  miles
- $C = \$401,368$



**C vs. n**

# *Just a Couple of Minor Problems*

- **What is the Probability that if the Vehicles Meet the 95% Reliability Requirement, that the Test will be Successful?**
  - I.e., Probability that All Five Vehicles Survive to 207,840 miles
  - Simple Solution:  $P(\text{Pass Test} \mid \text{Requirement Met}) =$

$$P(5 \text{ Vehicles Survive to } 207,840 \text{ miles} \mid R(100,000 \text{ miles}) = 0.95)$$

$$= \prod_{i=1}^5 R(207,840 \text{ miles} \mid \eta = 269,141 \text{ miles}) = \left( e^{-\left(\frac{207,840}{269,141}\right)^3} \right)^5 = 0.1$$

- **What do we do if One or More of the Vehicles *Fail* During the Test?**
  - Dodson Recommended Replacing it with another Vehicle, Recalculate the Test Duration, and Continue
  - What does this do to our Test Plan Cost?
- ***Is this a Good Test Plan?***

# The Second Problem: Unexpected Failures

- Nelson Equation *Generalizes* to Include the One Failure

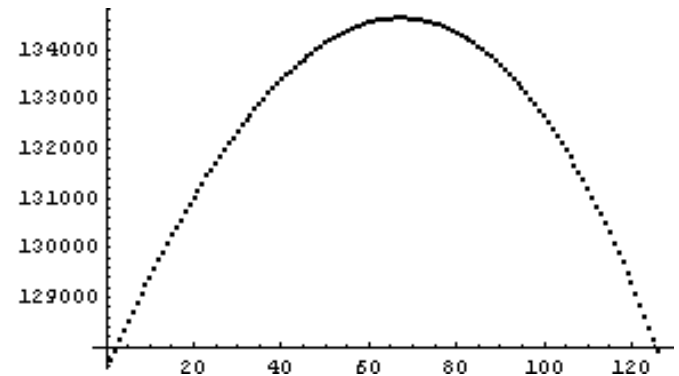
$$\theta_{L,0.1} = 269,141 \text{ miles} = \left( \frac{2 * (4 * T^3 + t_f)}{\chi_{0.1,4}^2} \right)^{\frac{1}{3}}$$

- The Classical Statistics *Change!!!!*

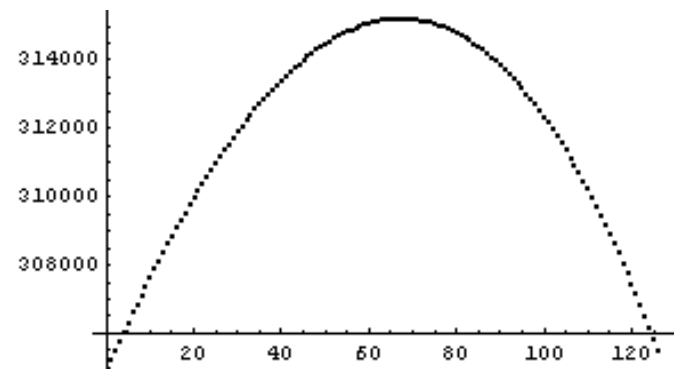
- New Maximum Test Duration:  
 $T \leq 134,634$  miles
- New Maximum Test Cost:  
 $C \leq \$315,213$

- New Test Plan

- Break One if all Five Survive to 127,534 miles
- $C = \$285,213$



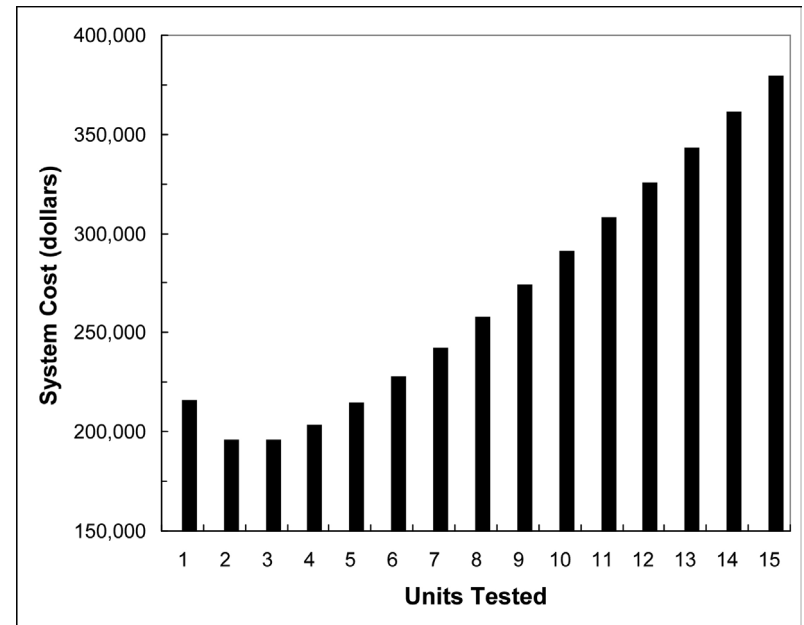
*T vs. Failure Mileage*



*C vs. Failure Mileage*

# The PRA/MCMC Test Plan

- Use an Ignorance Prior - *Worst Case Scenario*
- Use *MCMC* to find  $n$  and  $T$  at 90% Assurance Level; i.e.,  $P(\eta \geq 269,241 \text{ miles} | n \text{ Survivors to } T \text{ miles})$
- Use Dodson Graph to Find Optimum Cost Test Plan
  - $n = 2; 3$
  - $T = 107,192; 93,641$
  - $C = \$195,429; \$195,759$



$$P(\text{Test Success} | R(100,000 \text{ miles}) = 0.95) = 88.13\%$$

# A Little Comparison

	<i>Classical</i> Test Plan	<i>PRA/MCMC</i> Test Plan
<i>n</i>	5	3
<i>T</i>	207,840	93,641
<i>C</i>	\$401,368	\$195,759
<i>P(Success R=0.95)</i>	10%	88.13%

- Using an Ignorance Prior and the Classical Test Plan with *PRA* and *MCMC* we Find:

$P(\text{Requirement Met} | \text{Successful Classical Test})$

$$= P(R(100,000 \text{ miles}) = 0.95 | 5 \text{ Vehicles Survive to } 207,840 \text{ miles}) = 0.992$$

- Automaker Pays \$205,609 for an *Unneeded* (unrequired) *Extra 9.2% Probability (Assurance)* that  $R(100,000 \text{ miles} | \text{Successful Test}) = 95\%$



# The PRA/MCMC Plan with a Failure

- Only 11.87% Probability of a Failure Occurring
- Can Use *PRA/MCMC* for a Failure Occurring
  - Test Costs *Increase* (this makes sense) Comparable to Original Classical Test Plan
  - Probability of Test Success given R(100,000 miles) = 0.95 *Approaches Unity* - Also makes Sense
  - *Expected Test Cost Still Reasonable*
- More Test Planning Options may be Considered

Number of Prototypes	Zero Failures		One Failure		Zero or One Failure	
	Cost	P(Pass Test)	Cost	P(Pass Test)	Expected Cost	P(Pass Test)
1	\$215,827.90	0.8813	\$713,241.24	0.0548386	\$244,966.16	0.9361386
2	\$195,428.70	0.8813	\$517,393.80	0.080711	\$222,441.00	0.962011
3	\$195,779.50	0.8813	\$465,758.00	0.0840301	\$219,280.60	0.9653301
4	\$203,363.80	0.8813	\$441,570.70	0.0917905	\$225,833.58	0.9730905
5	\$214,520.80	0.8813	\$431,058.35	0.0993902	\$236,466.27	0.9806902

# *Example Synopsis*

- **Test Plan Derived Using Classical Procedures Has some Problems**
  - *Overconservative* - extra 9.2% Assurance
  - *Too Expensive* - More than Twice *PRA/MCMC* Plan Cost
  - *Too Unlikely to Succeed* - Even if the Requirement is Met
  - *Overall Screwy* - Consider the Effects of one Failure
- **Test Plan Using *PRA/MCMC* Procedures Much More Reasonable**
  - *Realistic*, even with Ignorance Prior (Worst Case)
  - *Likely to Succeed* if Requirement Met - 88.13%
  - *More Intuitive*, all the Way Around
  - **Allows Much More *Flexible* Test Planning and Execution**

# Summary

- **Assurance for QA is Almost Always Forgotten or Neglected**
  - **With Classical Methods, Impossible to Quantify**
  - **With *PRA* Methods, Analytical Intractability Makes Assurance Calculations Impossible**
- ***PRA* Methods Allow Direct Use of Important and Available *Non-Event Data***
- ***MCMC* Methods Allow Numerical Calculations of Assurance for Analytically Intractable QA Solutions from *PRA***
- ***MCMC* Methods Allow Intuitive and Flexible Test Planning and Execution**

***PRA/MCMC Methods Put the Assurance  
Back in Quality***

# ***Potential Seminar Series Topics***

- **Markov Chain Monte Carlo Algorithms**
- **RAM (Reliability, Availability, and Maintainability)**
- **Flight Rule Development**
- **PRA/MCMC Applications**
- **Test Planning**
- **Others by Request**

# ***INCOSE***

- **Texas Gulf Coast Chapter Sponsorship of Seminar**
- **Contact:**
  - **Jonette Stecklein (Chapter President)**
  - **E-mail: [jonette.m.stecklein@nasa.gov](mailto:jonette.m.stecklein@nasa.gov)**

# ***UHCL Systems Engineering Program***

- **Joint Sponsorship of Seminar**
- **Contact:**
  - **Dr. Jim Helm**
  - **E-mail: [helm@cl.uh.edu](mailto:helm@cl.uh.edu)**

# ***For More Information***

- **Mark Powell Contact Information**
  - **Faculty Website:**  
**[www.if.uidaho.edu/~powell](http://www.if.uidaho.edu/~powell)**
  - **E-mail:** **[powell@if.uidaho.edu](mailto:powell@if.uidaho.edu)**
  - **Telephone:** **208-282-7936**
- **Copies of Seminar Series Charts**
  - **Published on Faculty Website**
  - **Available Post Seminar Presentation**

# ***Questions***



# References

Abernethy, Robert B., *The New Weibull Handbook, Fourth Edition*. Robert B. Abernethy, North Palm Beach, Florida, 2000.

Anderson, Theodore Wilbur, *An Introduction to Multivariate Statistical Analysis, 2<sup>nd</sup> Edition*. John Wiley & Sons, Inc., New York, 1984.

Berger, James O., *Statistical Decision Theory and Bayesian Analysis, Second Edition*. Springer-Verlag, New York, 1980.

Box, George E. P., and Tiao, George C., *Bayesian Inference in Statistical Analysis*. John Wiley & Sons, Inc., New York, 1973.

Clemen, Robert T., and Reilly, Terence, *Making Hard Decisions*. Duxbury, Pacific Grove, CA, 2001.

Daniels, Jesse, Werner, Paul W., and Bahill, A. Terry, *Quantitative Methods for Tradeoff Analyses. Systems Engineering, Volume 4*, John Wiley & Sons, Inc., New York, 2001.

Gamerman, Dani, *Markov Chain Monte Carlo*. Chapman & Hall, London, 1997.

George, Larry, *The Bathtub Curve Doesn't Always Hold Water*; <http://www.asqrd.org/articleBathtub>. American Society for Quality, Reliability Division, 2002.

Gilks, W. R., Richardson, S., and Spiegelhalter, D. J., *Markov Chain Monte Carlo in Practice*. Chapman & Hall, Boca Raton, Florida, 1996.

Hammond, John S., Keeney, Ralph L., and Raiffa, Howard, *Smart Choices, A Practical Guide to Making Better Decisions*. Harvard Business School Press, Boston, 1999.

# More References

Jefferys, William H., and Berger, James O., *Ockham's Razor and Bayesian Analysis*. *American Scientist*, Volume 80, Research Triangle Park, NC, 1992.

Jeffreys, Harold, *Theory of Probability*. Oxford University Press, Oxford, 1961.

Krause, Andreas, and Olson, Melvin, *The Basics of S and S-Plus*. Springer-Verlag, New York, 2000.

Raiffa, Howard, and Schlaifer, Robert, *Applied Statistical Decision Theory*. John Wiley & Sons, Inc., New York, 1960.

Relex Software Corporation, *Relex Failure Data Analysis*; <http://www.relexsoftware.com/>. Relex Software Corporation, Greensburg, Pennsylvania, 2002.

Reliasoft Corporation, *Life Data Analysis Reference*. Reliasoft Publishing, Tucson, Arizona, 1997.

Schmitt, Samuel A., *Measuring Uncertainty, An Elementary Introduction to Bayesian Statistics*. Addison-Wesley Publishing Company, Inc., Phillipines, 1969.

Sivia, D. S., *Data Analysis, A Bayesian Tutorial*. Oxford University Press, Oxford, 1996.

Venables, William N., and Ripley, Brian D., *Modern Applied Statistics with S-Plus*. Springer-Verlag, New York, 1999.

Williams, David, *Probability with Martingales*. Cambridge University Press, Cambridge, 1991.